



DEFENSE LOGISTICS AGENCY  
HEADQUARTERS  
8725 JOHN J. KINGMAN ROAD  
FORT BELVOIR, VIRGINIA 22060-6221

IN REPLY  
REFER TO

J627



MEMORANDUM FOR: PIPELINE MEASUREMENT PROCESS REVIEW COMMITTEE  
(PM PRC)

SUBJECT: Approved Defense Logistics Management System (DLMS) Change (ADC) 462,  
Initial Publication of Logistics Metrics Analysis Reporting System (LMARS)  
Chapter as DOD 4000.25-M "Defense Logistics Management Standards (DLMS)  
Manual," Volume 6, Chapter 4. (LMARS) (Staffed as PDC 486)

The attached change to DOD 4000.25-M, Defense Logistics Management System (DLMS) is approved for implementation.

Addressees may direct questions to Ms. Heidi Daverede, Chair, Pipeline Measurement PRC at 703-767-5111, DSN 427-5111 or email: heidi.daverede@dla.mil. Others must contact their Component designated representative.

DONALD C. PIPP  
Director  
DLA Logistics Management Standards

Attachment  
ADC 462

cc:  
ODASD (SCI)

**ADC 462**  
**Initial Publication of Logistics Metrics Analysis Reporting System (LMARS)**  
**Chapter as DOD 4000.25-M "Defense Logistics Management Standards (DLMS)**  
**Manual," Volume 6, Chapter 4**

**1. ORIGINATING SERVICE/AGENCY AND POC INFORMATION:**

- a. Service/Agency:** DLA Logistics Management Standards, DLA J627
- b. Originator:** DLA Logistics Management Standards

**2. FUNCTIONAL AREA:** Logistics Metrics

**3. REFERENCES:**

- a.** OSD (L&MR/SCI) Memorandum, dated September 24, 2010, subject; "Establishment of the Pipeline Measurement (PM) Process Review Committee"
- b.** DOD Instruction 4140.61, dated December 14, 2000, subject; "Customer Wait Time and Time Definite Delivery"
- c.** DOD Regulation 4140.1-R, dated May 23, 2003, subject; "Supply Chain Materiel Management Regulation"
- d.** DOD Manual 4000.25-M, Defense Logistics Management System

**4. REQUESTED CHANGE:**

- a. Description of Change:** This change is the initial publication of Chapter 4, Logistics Metrics Analysis Reporting System (LMARS) of Volume 6, reference d. above.
- b. Background:** Reference a. above established the PM PRC to propose, manage, and implement enhancements to LMARS to support the goals and policies contained in references b. and c. The PM PRC is responsible via reference a. for the configuration management of the LMARS. The attachment to this ADC documents the "as is" state of LMARS and will serve as the initiation of the configuration management of the changes proposed and approved by the PM PRC.

**c. Procedures:**

1) Currently no formal LMARS process and procedures exist. The DLA Transaction Services developed and posted to its web site a number of independent documents related to LMARS. These documents were developed ten years ago and serve as the only existing documentation. This ADC compiles and organizes these existing documents into a single formally published "as-is" baseline for LMARS. The formalization of the existing documents will be published as Chapter 4 of Volume 6 to

reference d. above.

**2) The attached LMARS Chapter covers:**

(a) The policies governing Customer Wait Time (CWT), Logistics Response Time (LRT) and Time Definite Delivery, all of which to varying degrees either depend on LMARS data or likely will in the future.

(b) The organizational roles and responsibilities of the participants PM PRC and LMARS users.

(c) The methodology for managing the configuration of LMARS and its functional and technical architecture.

(d) The key inputs to LMARS, business rules and computation applied to the inputs, logistics pipeline segment definitions, and the output reports and files.

**3) This ADC does not propose or establish any new procedures. Subsequent ADCs staffed through the PM PRC will document changes and enhancements to the LMARS baseline document at enclosure 1.**

**5. REASON FOR CHANGE:**

**a.** To provide a single compilation of baseline documentation of LMARS in its “as-is” state. This baseline provides a reference point from which all future enhancements to LMARS will be documented.

**b.** The documentation will be posted to the DLA Logistics Management Standards web site, providing LMARS users a readily available source for understanding the LMARS sources of information, the business rules applied, and output capabilities.

**6. ADVANTAGES AND DISADVANTAGES:**

**a. Advantages:**

**1)** Provides a single point of reference for all LMARS information formalizing it within DOD Manual 4000.25-M, Defense Logistics Management System (DLMS).

**2)** The formalization of LMARS within Volume 6, Chapter 4 of the DLMS manual and its publication/posting on the DLA Logistics Management Standards web site makes it accessible to users 24 hours a day, seven days a week.

**b. Disadvantages:** None

**7. IMPACT:** DLA Transaction Services should remove the documentation currently posted to their Web site and reference users to the DLA Logistics Management Standards

Web site. Components should update any internal documentation to agree with or point to the new Chapter 4, "Pipeline Measurement" to ensure consistent documentation across the enterprise.

**8. ESTIMATED SAVINGS/COST AVOIDANCE ASSOCIATED WITH IMPLEMENTATION OF THIS CHANGE:** The staffing and publication of Chapter 4, Volume 6, of reference d. above will eliminate the need for separate and potentially conflicting Pipeline Measurement and LMARS information.

## **CHAPTER 4**

### **PIPELINE MEASUREMENT (PM)**

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# **CHAPTER 4**

## **PIPELINE MEASUREMENT (PM)**

### **C4.1. GENERAL**

C4.1.1. Purpose of Chapter. This chapter identifies the roles, authorities, business rules, governance and configuration management process that comprise the Logistics Metric Analysis Reporting System (LMARS). It establishes the information requirements for LMARS. The LMARS tool is a database and collection of reports located at the DLA Transaction Services. LMARS provides a single, authoritative, enterprise-wide source of logistics pipeline performance and customer wait time data. Within the authority granted to it, in paragraph 4.3.1. below, the Pipeline Measurement (PM) Process Review Committee (PRC) is responsible for developing and maintaining LMARS to include the maintenance of this chapter.

C4.1.2. Purpose of LMARS. LMARS is a tool/database for the collection of logistics business event information that allows actual logistics pipeline performance to be measured and reported uniformly. The information enables management to track trends, identify areas requiring improvement, and compare actual performance against pre-established goals. It provides information that allows policy, procedural, and/or technology infusions to be assessed for their effects on pipeline performance. LMARS supports the measurement of logistics pipeline segment performance, to include Logistics Response Time (LRT), and will in the future, based on individual business event transactions, provide the ability to measure Customer Wait Time (CWT), and to compare actual performance against Time Definite Delivery (TDD) standards. The common denominator among the LRT, CWT, and TDD performance measurements is that they all begin with the submission of a customer order document number and end with the receipt of the ordered materiel. The LMARS is comprised of a standard:

C4.1.2.1. Set of definitions identifying the beginning and ending of each of the twelve measurable logistics pipeline segments.

C4.1.2.2. Set of business event/transactions used as the authoritative source for recording a business event beginning or ending point.

C4.1.2.3. Business rules, decision tables, and algorithms applied to the standard event/transactions to populate database pipeline segment performance data.

C4.1.2.4. Database consisting of data that is available for download and analysis.

C4.1.2.5. Set of monthly reports that capture the performance for a month in the life of the logistics pipeline.

C4.2. POLICY: It is DOD policy that all organizations in the supply chain recognize and emphasize the importance of time in accomplishing their respective functions. DOD materiel management shall be structured to be responsive to customer requirement during peacetime and war. Timely receipt of items ordered by customers of the logistics system contributes to increased customer confidence in that system. All organizations in the supply chain must accomplish their respective functions in an efficient and cost-effective manner. The DOD 4140.1-R, "DOD Supply Chain Materiel Management Regulation" is the principal supply chain policy document that lays the foundation for paragraphs C4.2.1, C4.2.2., and C.4.2.3.

C4.2.1. Logistics Response Time (LRT). To gauge logistic system timeliness, the performance data collection system, LMARS, is established as the single, authoritative, enterprise-wide source for performance reporting and analysis of LRT.

C4.2.2. Customer Wait Time (CWT)

C.4.2.2.1. Components shall develop methods of including retail transactions at the lowest level (e.g., immediate issues of materiel from installation or shipboard supply activities, Government purchase card acquisitions, etc.) with wholesale logistics response time measurement in order to produce a customer wait time performance measure.

C.4.2.2.2. Components shall use the CWT measurement to assess past performance and apply lessons learned to improve future performance of the DOD supply chain.

C.4.2.2.3. Components shall submit monthly reports to DLA Transaction Services covering completed orders originating from organizational maintenance activities. The reports shall be prepared in accordance with reporting requirement instructions specified in Enclosure 1 of DOD Instruction 4140.61. DLA Transaction Services shall compile the Component data and fill out the DD Form 2829 for posting to the LMARS Web site.

C4.2.3. Time Definite Delivery (TDD)

C.4.2.3.1. The purpose of establishing time definite delivery (TDD) standards is based on the concept that, within a specified degree of probability (e.g., 95 percent), the logistics system is capable of delivering required materiel to the customer within a given period of time depending on the priority and geographic location of the customer.

C.4.2.3.2. United States Transportation Command (USTRANSCOM) negotiates and maintains the TDD standards. In the absence of specific customer time definite delivery (TDD) standards, the legacy aggregate standards in the DOD 4140.1-R, DOD Supply Chain Materiel Management Regulation, prevail. In developing organic or contractor performance agreements with their customers, materiel managers and distribution and transportation managers should develop specific customer TDD standards that are tailored to meet specific delivery requirements:

C.4.2.3.2.1. TDD standards address the supply of materiel from the time of origination of the requirement (date of the requisition) to the time that the requisitioner acknowledges physical receipt. The major segments of the total logistics pipeline are requisition submission time, inventory control point (ICP) processing time, storage depot segment time, transportation segment time, and theater segment time.

C.4.2.3.2.2. Each logistics pipeline segment involved in the processing of a requisition has been assigned a portion of the total time available. Individual segment standards should not be considered inviolate if exceeding those standards results in savings in time and improved service for the total pipeline.

C.4.2.3.2.3. Timely receipt of items ordered by customers of the logistics system contributes to increased customer confidence in that system. All organizations in the supply chain must accomplish their respective functions in an efficient and cost-effective manner.

C.4.2.3.2.4. The LMARS database is intended to be the primary source of logistics response time data for comparison against the TDD standards.

#### C4.3. ROLES AND AUTHORITIES:

C4.3.1 Pipeline Measurement (PM) Process Review Committee (PRC) The PM PRC is responsible for developing and maintaining the LMARS for the capture and recording of logistics pipeline business events from business transactions. LMARS provides a reliable and consistent database of information from which the measurement of logistics pipeline segment performance metrics such as Logistics Response Time (LRT) and Customer Wait Time (CWT) may be generated. The LMARS data recording of actual performance times can be compared to the Time Definite Delivery (TDD) standards. The PM PRC operates under the authority and within the framework documented below.

C4.3.2. Office of the Deputy Assistant Secretary of Defense Supply Chain Integration (DASD/SCI) shall:

C4.3.2.1. Serve as the Office of Secretary of Defense (OSD) sponsor of the PM program, issuing policy guidance and instructions for development, expansion, improvement and maintenance of the LMARS.

C4.3.2.2. Review and approve PM program plans, priorities, schedules and goals. Resolve policy and procedural issues where agreement cannot be obtained within the PM PRC.

C4.3.2.3. Champion efforts to identify funding sources to support and further the PM program objectives.



C4.3.2.4. Ensure applicable coordination within OSD staff elements that are responsible for PM performance measurement policy guidance or one-time instructional memoranda affecting functions assigned to this PRC.

C4.3.2.5. Support the implementation and use of standard data elements, in accordance with policy guidance.

C4.3.2.6. Maintain contact with the PRC through the OSD Principal Staff Assistant (PSA), the DASD/SCI representative, and accept updates after each meeting or as appropriate.

C4.3.2.7. Ensure that DOD senior leaders are advised of initiatives and plans as they are developed with respect to PM performance data integrity and management.

C4.3.2.8. Monitor the activity of the PRC to ensure compliance with policy, instructions and standards.

**C4.3.3. DLA Logistics Management Standards, as the Chair of the PM PRC, shall:**

C4.3.3.1. Develop PM PRC meeting agendas and convene meetings as required, but at least semi-annually. Announce meetings 30 calendar days in advance. Submit minutes of each PM meeting within 7 to 14 calendar days of meeting completion to the PM PRC membership and the OSD PSA, for review. Publish final meeting minutes within 30 calendar days of meeting completion. Maintain a current list of representatives to the PM PRC.

C4.3.3.2. Submit proposed recommendations for LMARS improvement to the committee members and the OSD PSA. Present issues to the PM PRC for review and resolution. Document and present issues to the OSD PSA for resolution, on issues where PRC consensus cannot be obtained.

C4.3.3.3. Document the PM program objectives and business rules in DOD 4000.25-M.

C4.3.3.4. In support of the Supply Chain Metrics Group, develop and document (maintain) program functional requirements for data collection, uniform business rules, computational algorithms, and management reporting and queries for DLA Transaction Services to develop and execute the tool set for the measurement of LRT, CWT, and TDD actual performance.

C4.3.3.5. Develop and provide training on LMARS.

C4.3.3.6. Report findings and recommendations of evaluations and reviews, with comments from the DOD Components and participating external organizations to the OSD PSA through the use of standard DLMS configuration management procedures (e.g., proposed and approved DLMS changes).

C4.3.3.7. Ensure that the PRC builds an extensible capability allowing for the expansion of data to encompass PM performance measurement at both wholesale and retail logistics processes and functions.

C4.3.3.8. Ensure testing and validation of proposed changes to standard data elements for PM performance measurement.

C4.3.4. DLA Transaction Services shall:

C4.3.4.1. Develop and maintain the databases, applications, training aids and tools required to support LMARS.

C4.3.4.2. Attend all PM PRC meetings.

C4.3.4.3. Implement enhancements and modifications to LMARS documented by DLA Logistics Management Standards and approved by the PM PRC.

C4.3.4.4. Provide LMARS subject matter expertise to members of PM PRC for dissemination to their respective Components.

C4.3.4.5. Provide LMARS measurement summaries, using formats prescribed by policy.

C4.3.4.6. Ensure testing and validation of proposed changes to standard data elements for PM performance measurement.

C4.3.5. DOD Components shall support the PM PRC providing qualified, experienced representatives who shall:

C4.3.5.1. Attend all PM meetings.

C4.3.5.2. Furnish agenda items to the Chair, PM PRC.

C4.3.5.3. Respond to tasking emanating from PM PRC meetings.

C4.3.5.4. Identify inter-DOD Component LRT, CWT, and TDD requirements to the PM PRC for discussion and formulation of a solution.

C4.3.5.5. Develop and submit recommended DLMS change proposals to the PM PRC Chair for processing under DLMS configuration management procedures.

C4.3.5.6. Present the Component position and be authorized to negotiate and seek agreement with PM PRC members to achieve the objectives and standardization of LMARS. Provide Component responses to proposed DLMS changes within timeframes specified.

C4.3.5.7. Promote and support LMARS within their respective Components and serve as the Components subject matter expert for LMARS.

C4.3.5.8. Use measurements to assess the pipeline performance of the DOD Supply Chain and as a basis for process improvements. Conduct analysis and take appropriate actions within the Component to improve pipeline performance.

C4.3.5.9. Review Monthly LMARS outputs and data

C4.3.5.9.1. Review of monthly Reports analyzing and researching unusual trends. Significant changes need to be researched using the drill down capability to determine the anomaly causes. Researchers should look for conditions such as one or more activities doing mass close outs of open aged records not in a timely manner resulting in unusually long LRT. The Anomaly Code list and report is also a tool to aid in determination of suspect data and performance reporting. The Anomaly Code list is available at the following link. [http://www.dla.mil/j-6/dlmsso/Archives/PMPRC/documents/Anomaly\\_Code\\_List.doc](http://www.dla.mil/j-6/dlmsso/Archives/PMPRC/documents/Anomaly_Code_List.doc)

C4.3.5.9.2. Data corrections that are required as a result of the above research and analysis will be identified to the PM PRC Chair and DLA Transaction Services. When warranted, the PM PRC chair will ensure prior coordination with the ODASD/SCI PM PRC representative before data corrections are made. The method for making the data corrections will be determined by DLA Transactions Services and coordinated with the PM PRC Chair.

C4.3.5.9.3. Table updates, business rule changes, and fill rule changes will be identified by the Components to the PM PRC Chair where changes have occurred in critical decision tables such as Routing Identifier Codes (RICs), DOD Activity Address Codes (DODAACs) changes, Combatant Commander (COCOM) designations, etc.

C4.3.5.10. Submit required monthly CWT reports to the DLA Transaction Services in accordance with approved formats and instructions.

C4.3.5.11. Retain records of LRT, CWT, and TDD performance measurements for audit and oversight.

#### C4.4. CONFIGURATION MANAGEMENT

C4.4.1. PM PRC Administration. The PM PRC shall be responsible for:

C4.4.1.1. Coordinating actions essential to the maintenance and improvement of LMARS.

C4.4.1.2. Developing and maintaining uniform business rules for the measurement and reporting of LRT, CWT, and TDD in LMARS.

C4.4.1.3. Serving as the primary group responsible for developing and executing LMARS and its associated products for the measurement of LRT, CWT, and TDD.

C4.4.1.4. Ensuring senior leaders in the DOD Components are apprised of all initiatives and plans as they are developed with respect to LMARS.

C4.4.1.5. Documenting and maintaining DOD-level LRT, CWT and TDD calculation rules to support consistency of measurement across the Department of Defense within LMARS.

C4.4.1.6. Posting PM PRC Meeting minutes of each PM PRC meeting to DLA Logistics Management Standards website, along with a current list of representatives to the PM PRC.

C4.4.1.7. Providing feedback to the ODASD/SCI concerning Component requirements to fully implement LRT, CWT, and TDD measurement tools.

C4.4.2. Proposed DLMS Change (PDC)/Approved DLMS Change Process (ADC).  
The requirements and guidelines for change management are documented in Volume 1, Chapter 5 (DLMS Change Management) of DOD 4000.25-M. The change control process ensures the proper documentation of all proposed or approved changes and the tracing and reporting of these changes to the functional baseline using change control status accounting, and the validation of the changes using functional change control reviews, as required. Below is the link to Chapter 5 DLMS Change Management:[http://www.dla.mil/j-6/dlms/elibrary/manuals/dlms/msw/v1/v1c5\\_chg5.doc](http://www.dla.mil/j-6/dlms/elibrary/manuals/dlms/msw/v1/v1c5_chg5.doc)

A subset of the DLMS change process is the preparation of the Proposed DLMS Change (PDC). The PDC is an audit trail for PM. Changes to PM are required to be submitted using the process located in Volume 1, Appendix 1 of DOD 4000.25-M:  
[http://www.dla.mil/j-6/dlms/elibrary/manuals/dlms/msw/v1/v1a1\\_ch3.doc](http://www.dla.mil/j-6/dlms/elibrary/manuals/dlms/msw/v1/v1a1_ch3.doc)

The process flow of how the PDC process works is defined in Appendix 2 of DOD 4000.25-M:  
<http://www.dla.mil/j-6/dlms/elibrary/manuals/dlms/msw/v1/v1a2.doc>

#### C4.4.3. DLA Transaction Services Technical Documentation.

C4.4.3.1. Develop and provide training on LMARS.

C4.4.3.2. Report findings and recommendations of evaluations and reviews, with comments from the DOD Components and participating external organizations to the OSD PSA through the use of standard DLMS configuration management procedures (e.g., proposed and approved DLMS changes).

C4.4.3.3. Ensure that the PRC builds an extensible capability allowing for the expansion of data to encompass PM performance measurement at both wholesale and retail logistics processes and functions.

C4.4.3.4. Ensure testing and validation of proposed changes to standard data elements for PM performance measurement.

#### C4.5. LMARS ARCHITECTURE.

##### C4.5.1 Functional Architecture.

C4.5.1.1. LMARS is based on the capture by DLA Transaction Services of the business events at the individual transaction level for each individual customer order/Document Number.

C4.5.1.2. LMARS reports and measures the pipeline segment(s) completed for a document number in that report month. The total document numbers that complete a segment and the time recorded for the completion of each document are the key data captured and used to calculate average segment time performance.

C4.5.1.3. LMARS is a point in time reporting system. When an item identified by a Document Number has shipped, the first four segments are reported. Later actions within the pipeline are reported in the month that segment is completed. No segment, with the exception of the ICP segment (ISPT), is reported again for that document number in any succeeding months. A Material Release Order (MRO) denial will cause the ISPT segment to be re-reported with additional time for the denial and new MRO processing added.

C4.5.1.3.1. With the exception of segments one through three, the first date that DAAS receives a transaction, defined as a segment ending event, determines when that segment's count and time is included in a month's report.

C4.5.1.3.2. The last in-document date is used to compute the segment time.

C4.5.1.3.3. Segments one through four are all reported in the month that the shipment transaction is received. Segments five through twelve and the total for segments one through twelve are reported in the month that the transaction for the segments end event is received by DLA Transaction Services.

C4.5.2 Technical Transaction Architecture. LMARS is based on legacy Military Standard Requisitioning and Issue Procedures (MILSTRIP) and Military Standard Transaction Reporting and Accountability Procedures (MILSTRAP) transactions formats with some data extensions of the base legacy documents. Incoming DLMS based transactions are converted to legacy transaction formats using the DLA Transaction Services standard DLMS to legacy MILSTRIP/MILSTRAP maps.

## C4.6. LMARS CONTENT.

C4.6.1. Inputs. The Data sources used to fill the LMARS database and prepare the monthly reports are as follows:

C4.6.1.1. DLA Transaction Services Routed DLSS/DLMS Transactions. The DLMS X12 Electronic Data Interchange (EDI) and DLMS eXtensible Markup Language (XML) transactions are first converted to DLSS transactions (legacy MILSTRIP/MILSTRAP) and merged with standard legacy DLSS transactions. The DLMS transactions, when converted to DLSS, include extended data not available in the equivalent DLSS transaction as originated by the source system. There are also some Service Unique DLSS-like transactions that are not DLSS standard transactions but are standard within a Component such as the Air Force document identifier code BF7.

C4.6.1.2. DLA Transaction Services Non-routed Transactions. These are Component unique document identifier codes (DLSS-like) transactions used to report offline actions by the Services, DLA, and GSA. These transaction document identifier codes are B99, BE9, D7, CHA, CH1 CO\_, and CQ. Integrated Data Environment (IDE) and Global Transportation Network (GTN) Convergence (IGC) User Defined Format (UDF) data feeds provide information to both open and close the transportation pipelines segments.

C4.6.1.3. DLA Troop Support Special Prime Vendor Data Feeds. Special data feeds are received for Fresh Fruits and Vegetable (FFV), Semi Perishables, Maintenance Repair Operations (MRO), and Prime Vendor Medical (PVM).

C4.6.1.4. EDI 850 transaction is used in place of Other S9G material release orders (MROs) if the EDI 850 has an earlier date.

C4.6.1.5. Other External Data Feeds used to support weekly and monthly LMARS processing are the DOD Activity Address Directory (DODAAD) and the National Item Identification Number (NIIN) file provided by the DLA Logistics Information Service. Additionally the following data sources are used and require validation and update by the Components.

C4.6.1.5.1. CoCOM DODAACs– Report not presently produced

C4.6.1.5.2. DLA Demand Chain DODAACs – DLA [Operations Research](#)

C4.6.1.5.3. DLA Supply Chain – DLA Logistics Information Service (NIIN) and DLA [Operations Research \(Part Number\)](#)

C4.6.1.5.4. Guard or Reserve DODAACs– Marines and Army

C4.6.1.5.5. Repairable/Non Repairable indicator – all Services

#### C4.6.2. Segment Definitions.

C4.6.2.1. Logistics Pipeline Segment 1, “Requisition Submission Time” is the elapsed time from the date in the requisition number to the date that it was received by DLA Transaction Services.

C4.6.2.2. Logistics Pipeline Segment 2, “Internal Service Processing Time” is the elapsed time beginning when DAAS releases a requisition for internal service or non-Wholesale action and ends when the requisition is returned and released to a Wholesale Inventory Control Point.

C4.6.2.3. Logistics Pipeline Segment 3, “Inventory Control Point (ICP) Processing Time” measures the time from DAAS release of a requisition to an ICP, until DAAS receipt of a material release order (MRO) transaction directing shipment.

C4.6.2.4. Logistics Pipeline Segment 4, “Storage Activity Processing Time” is measured from the date DAAS received the MRO to the date shipped/released in an AS/AR/AU/856S (Shipment Status) transaction.

C4.6.2.5. Logistics Pipeline Segment 5, “Storage Activity to Consolidation Containerization Point (CCP) Processing Time” is measured from the date shipped/released to the CCP, to the date received by the CCP.

C4.6.2.6. Logistics Pipeline Segment 6, “CCP Processing Time” is measured from the CCP’s date of receipt until the date of release.

C4.6.2.7. Logistics Pipeline Segment 7, “CONUS In-Transit Time” measurement starts with date shipped by the shipper (may be contractor, storage depot, or CCP and ends on the date received by a CONUS customer or POE for overseas movements.

C4.6.2.8. Logistics Pipeline Segment 8, “POE Processing” is measured from the date of POE receipt to the date of POE release.

C4.6.2.9. Logistics Pipeline Segment 9, “POE to Port of Debarkation (POD) Intransit Time” is measured from POE date of release to POD date of receipt.

C4.6.2.10. Logistics Pipeline Segment 10, “POD Processing” is measured from the date of POD receipt to date of release.

C4.6.2.11. Logistics Pipeline Segment 11, “In-Theater In-transit Time” is measured from the POD release date to the consignee receipt or “tailgate” date, for all OCONUS areas.

C4.6.2.12. Logistics Pipeline Segment 12, “Receipt Take-Up Time” is the time

between consignee receipt or “tailgate” date and the record posting date in the DRA, DRB, or D6S.

C4.6.2.13. Total Pipeline Time is measured from the date in the requisition number (start of segment 1) to the date the customer posts it to the property record (end of segment 12).

C4.6.3. **Business Rules.** The paragraphs in this section describe the key tables that the LMARS uses to determine the appropriate reporting of a requisition’s life cycle events, the DLA Transaction Services’ procedures, and the output report specific data population rules and display.

#### C4.6.3.1 Key Tables.

C4.6.3.1.1. LMARS Fill Type Table. The LMARS Fill Type Table can be found at the following link.

[http://www.dla.mil/j-6/dlmsso/Archives/PMPRC/documents/Type\\_of\\_Fill\\_Table.xlsx](http://www.dla.mil/j-6/dlmsso/Archives/PMPRC/documents/Type_of_Fill_Table.xlsx)

This table is used to determine the applicable reports in which each document number, completing a pipeline segment within the report month, is included in. Each of the reports is discussed in detail in paragraph C4.6.5. below. The usage and detailed procedures for the LMARS Fill Type Table are available at the following link.

[http://www.dla.mil/j-6/dlmsso/Archives/PMPRC/documents/LMARS\\_FILL\\_Rules\\_Procedures.docx](http://www.dla.mil/j-6/dlmsso/Archives/PMPRC/documents/LMARS_FILL_Rules_Procedures.docx)

Examination of the data in the transaction against the values in Columns “A” through “H” of the LMARS Fill Table yields one of the Fill Types below (which equate to Column “I”) of the LMARS Fill Table. The derived Fill Type is inserted into the LMARS database data element “CORP-FILL-TYPE” for that transaction document number. The Fill Types and the Reports that a Fill Type is applicable to are identified below.

#### **LMARS Records Fill Types**

A = Immediate shipment from depot  
B = Planned DVD Shipments  
C = Backordered  
D = Unplanned DVD Shipments  
O = Other

#### **LMARS Reports**

Total  
Immediate  
Planned DVD  
Backorder  
Unplanned DVD  
Other

#### **Applicable Fill Type Codes**

Fill Types = A, B, C, D, O  
Fill Types = A  
Fill Type = B  
Fill Type = C  
Fill Type D  
Fill Type O



C4.6.3.1.2. Output Report Specific Tables. The LMARS application makes use of additional tables to populate the data in the specific monthly output reports. These tables are provided at the link below:

<https://www.dla.mil/j-6/dlmsso/Archives/PMPRC/documents/KeyLMARSTables.docx>

C4.6.3.1.3. DLA Special Report Fill Type Table. LMARS provides a series of reports that are tailored for DLA management usage. While these DLA specific reports are not discussed in this chapter, the report fill rules are identified within the DLA Corporate Fill Table found at the link below:

[http://www.dla.mil/j-6/dlmsso/Archives/PMPRC/documents/DLA\\_Corp\\_fill\\_rules.doc](http://www.dla.mil/j-6/dlmsso/Archives/PMPRC/documents/DLA_Corp_fill_rules.doc)

#### C4.6.4 DLA Transaction Services' Procedures.

C4.6.4.1. Daily Continuous Processing. Transactions, except special data feeds, are received at DLA Transaction Services continually, copied and parsed to the Logistics On-line Tracking System (LOTS) database.

C4.6.4.2. Weekly Processing. Every Friday at midnight DLA Transaction Services performs the following processing procedure in preparation for the monthly processing.

C4.6.4.2.1. LOTS database is copied and integrated with the LMARS Master file.

C4.6.4.2.2. A Temporary Master file is created for that month's reporting.

C4.6.4.2.3. LMARS business rules are applied to the temporary LMARS Master file.

C4.6.4.2.4. LMARS flat file is produced and put on guest server for SFTP.

C4.6.4.2.5. Flat files tailored to each Service/Agency are created.

C4.6.4.2.6. Output - Weekly activity File generated.

C4.6.4.3. Monthly Processing. On the first of each month the following processes are performed.

C4.6.4.3.1. LOTS database is copied and integrated with the LMARS Master file.

C4.6.4.3.2. Special Feed data integrated with LMARS Master file.

C4.6.4.3.3. LMARS business rules applied to the new LMARS Master file.

C4.6.4.3.4. Test reports for the month are produced.

C4.6.4.3.5. Top 300 drilldown reports produced.

C4.6.4.3.6. Anomaly file produced.

C4.6.4.3.7. The test reports, anomaly file, and the Top 300 drill down reports are used to identify and correct any DLA Transaction Services processing errors and to identify anomalies and unusual trends that the Services need to research and verify. The DLA Transaction Services processing errors, if any, are corrected and the reports are rerun. The applicable LMARS Service Contact Points are provided Top 300 drill down reports when necessary and requested to determine if the data is valid. The Services with anomalies and/or unusual trends have five days to respond. Based on their response and the PM PRC chair authorization, identified invalid data is removed, the rationale is documented and the LMARS reports are rerun and become final for that month.

C4.6.4.4. Retention requirements. The monthly LMARS reports are maintained for a minimum of 3 years.

C4.6.4.5. User Accounts. User account must be obtained from DLA Transaction Services. The instructions for obtaining a user account are found on the DLA Transaction Services web site at <https://www.transactionservices.dla.mil/daashome/homepage.asp>. Click on “Request Login ID and Password” and follow the screens for completing the On-Line Systems Access Request.

C4.6.4.5.1. The Logistics Metrics Analysis Reporting System/ Customer Wait Time (LMARS/CWT) at Transaction Services maintains logistics pipeline information for all wholesale items. LMARS/CWT is populated with information from the MILSTRIP and MILSTRAP transactions that flow through Transaction Services. LMARS/CWT reports response time within the 12 segments of the logistics pipeline. All reporting time frames are in terms of days. Current Standard reports are available via the web on a monthly basis.

C4.6.4.5.2. To access LMARS and CWT Reports a user must acquire an access account from DLA Transaction Services. Users must submit a System Access Request (SAR). It is important to note that once a user has obtained access approval for LMARS, they must keep the account active by logging into LMARS at least once every 30 days or the account will be inactivated.

C4.6.4.5.3. Data download capabilities. DLA Transaction Services can provide data downloads in a variety of forms. The monthly reports themselves provide a link at the top that allow the report to be directly downloaded by the user to a Microsoft Excel Spreadsheet. For other database transfers/downloads of LMARS data and/or tables the requester

should contact the Service/Agency PM PRC point of contact, or if not known, DLA Transaction Services. Database transfers/downloads of LMARS data, for a specific Service or Agency, are done by that Service or Agency.

C4.6.4.6. Handling of Corrections. Both the Components and DLA Transaction Services review the initial runs of each months reports reviewing, analyzing, and researching unusual trends. Significant changes need to be researched using the drill down capability to determine the cause. Researchers should look for conditions such as one or more activities doing mass close outs of open aged records, not in a timely manner resulting in unusually long LRT. The Anomaly Code list and report is also a tool to aid in determination of suspect data and performance reporting. The Anomaly Code list is available at the following link.  
[http://www.dla.mil/j-6/dlmso/Archives/PMPRC/documents/Anomaly\\_Code\\_List.doc](http://www.dla.mil/j-6/dlmso/Archives/PMPRC/documents/Anomaly_Code_List.doc)

Data corrections that are required as a result of the above research and analysis will be identified to the PM PRC Chair and DLA Transaction Services. When warranted, the PM PRC chair will ensure prior coordination with the ODASD/SCI PM PRC representative before data corrections are made. The method for making the data corrections will be determined by DLA Transactions Services and coordinated with the PM PRC Chair by the Component that identified the problem.

C4.6.5. Output Reports. - All output reports are displayed in a standard format. The following sub-paragraphs of this section describe the format and content of standard monthly reports for the selected month; if no month is selected LMARS defaults to the most recent month available. Paragraphs C4.6.5.1, C4.6.5.2, and C4.6.5.3 below describe the Major Report Categories, the Sections and Sub-sections within them. The titles of the Major Report Categories, the Sections and Sub-sections are all centered on the report pages. Paragraph C4.6.5.4 below defines the meanings of the heading titles in the far left column of the reports and paragraph C4.6.5.5 defines the Column headings and data content across the top of the reports.

A sample output report showing the format is available at the following link  
<http://www.dla.mil/j-6/dlmso/Archives/PMPRC/documents/WholesaleReguistionPipeline.xls>  
 and the LMARS database data dictionary is available at the following link. [http://www.dla.mil/j-6/dlmso/Archives/PMPRC/documents/Record\\_Layout.doc](http://www.dla.mil/j-6/dlmso/Archives/PMPRC/documents/Record_Layout.doc) . The data value names and location on the LMARS master data record is available at the following link  
[http://www.dla.mil/j-6/dlmso/Archives/PMPRC/documents/Data\\_values.doc](http://www.dla.mil/j-6/dlmso/Archives/PMPRC/documents/Data_values.doc) This database is the authoritative source from which all LMARS output reports are produced. It is also the authoritative source of all files that are made available to the Components for their individual purposes. Foreign Military Sales documents and Initial Outfitting documents are excluded from all LMARS reporting.

C4.6.5.1 Major Report Categories. The user selects the desired Major Report Category from the main LMARS Web Page. The report categories are identified below:

C4.6.5.1.1. "COMPOSITE" Report. The Composite Report includes all document numbers eligible for LMARS reporting in a given month with the exception of those for Guard, Reserve, or Contractor DODAACs.

C4.6.5.1.2 “MAJOR COMMAND” Report. The Major Command Report includes a subset of the document numbers in the Composite Report. To be included in the Major Command report the document number’s Ship-To address or Consignee must be identified as being in that specific Major Command. **Note: Major Command Report is not presently produced pending Major Command Code table update; therefore the “Major Command” report category is not currently on the main LMARS page as a Major Report Category that can be selected.**

C4.6.5.1.3. “REPAIRABLE NIIN” Report. The Repairable NIIN Report includes a subset of the document numbers in the Composite Report. To be included in the Repairable NIIN report the NIIN being ordered on a given document number must be identified as a Repairable NIIN by at least one service.

C4.6.5.1.4. “GUARD” Report. To be included in the Guard Reports, the document number’s Ship-To address or Consignee must be an identified Guard DODAAC. Note that the document numbers included in the Guard Report are not included in the Composite Report, paragraph C6.5.1.1 above. DLA Transaction Services maintains an internal table of DODAACs supplied by the Components that identifies Guard unit DODAACs.

C4.6.5.1.5. “RESERVE” Report. To be included in the Reserve Reports the document number’s Ship-To address or Consignee must be an identified Reserve DODAAC. Note that the document numbers included in the Reserve Report are not included in the Composite Report, paragraph C4.6.5.1.1 above. DLA Transaction Services maintains an internal table of DODAACs supplied by the Components that identifies Reserve unit DODAACs.

C4.6.5.1.6. “CONTRACTOR” Report. To be included in the Contractor Reports the document number’s Ship-To or Consignee address must be an identified Contractor DODAAC. Note that the document numbers included in the Contractor Report are not included in the Composite Report, paragraph C4.6.5.1.1 above. Contractor DODAACs are identified according to Table H.

C4.6.5.2. Major Report Category Sections. Each Major Report Category is composed of Sections and each Section has a total line totaling all the data for that section prior to beginning a new Section. The Sections are identified by Tabs at the bottom of the report. The titles of the Tabs and section headings are (1) “TOTAL”, (2) “ARMY”, (3) “AIR FORCE”, (4) “NAVY”, (5) “MARINE CORPS”, (6) “COAST GUARD” and (7) “OTHER”.

C4.6.5.3. Fill Type Sub-Sections. Each of the above Major Report Sections is further sub-divided into six Fill Type Sub-Sections. Each Sub-Section has a total line. The Fill Types Sub-Sections record document numbers according to how that document number is being satisfied. The LMARS Fill Type Table discussed in paragraph C4.6.3.1.1. is a key table used to produce the LMARS output reports. Paragraph C4.6.3.1.1. describes the Fill Type Table composition, its usage, the mapping of the Fill Types to the LMARS Fill Type Report Sub-Sections, and the web link to the current LMARS Fill Type Table. The Fill Types Sub-Sections

titles and descriptions are below:

C4.6.5.3.1. “TOTAL” Fill Type Sub-Section. The “TOTAL” Fill Type Sub-Sections reflect Wholesale requisition pipeline activity of the cumulative document numbers of each of the Report Sections identified in paragraph C4.6.5.2 above (TOTAL, ARMY, AIR FORCE, NAVY, MARINE CORPS, COAST GUARD, and OTHER (any document that is not identified to one of the foregoing, such as Federal and Civil Agencies)). The Reporting starts when a shipment is indicated by a shipment transaction or receipt transaction. This Sub-section contains all the document numbers within the Major Report Category and Section that contain Fill Types that = A, B, C, D, O.

C4.6.5.3.2. “IMMEDIATE” Fill Type Sub-Section. The “IMMEDIATE” Fill Type Sub-Sections reflect Wholesale requisition pipeline activity of immediate issues for each of the Report Sections identified in paragraph C4.6.5.2 above (TOTAL, ARMY, AIR FORCE, NAVY, MARINE CORPS, COAST GUARD, and OTHER (any document that is not identified to one of the foregoing, such as Federal and Civil Agencies)). One of the following conditions must be met to qualify as an immediate issue: (1) The first or only Supply Status is BA. (2) The last Supply Status must be BA and received within five days of first status, and no Backorder Status ever received. Direct Vendor Deliveries, whether planned or unplanned, are not considered immediate issues. The Reporting starts when a shipment is indicated by a shipment, transaction or receipt transaction. This Sub-section contains all the document numbers within the Major Report Category and Section that contain Fill Type that = A.

C4.6.5.3.3. “PLANNED” Fill Type Sub-Section. The “PLANNED” Fill Type Sub-Sections reflect Wholesale requisition pipeline activity of Planned Direct Vendor Deliveries (DVD) issues for each of the Report Sections identified in paragraph C4.6.5.2 above (TOTAL, ARMY, AIR FORCE, NAVY, MARINE CORPS, COAST GUARD, and OTHER (any document that is not identified to one of the foregoing, such as Federal and Civil Agencies)). The servicing Inventory Control Point’s (ICP) criteria (Table B) must be met to qualify as a planned DVD. The reporting starts when a shipment is indicated by a shipment, transportation or receipt transaction. To be included in the PLANNED Sub-Section (Planned Direct Vendor Deliver (DVD)), the document number must meet the criteria for Planned DVD in the LMARS Type of Fill Table. This Sub-section contains all the document numbers within the Major Report Category and Section that contain Fill Type that = B.

C4.6.5.3.4. “BACKORDERED” Fill Type Sub-Section. The “BACKORDERED” Fill Type Sub-Sections reflect Wholesale requisition pipeline activity of document numbers that were at some time backordered within each of the Report Sections identified in paragraph C4.6.5.2 above (TOTAL, ARMY, AIR FORCE, NAVY, MARINE CORPS, COAST GUARD, and OTHER (any document that is not identified to one of the foregoing, such as Federal and Civil Agencies)). The following criteria must be met to qualify as a backorder: (1) Any Supply Status (AE transaction) received, prior to shipment, must have a BB, BC or a Service specified (Table A) backorder code. (2) Direct Vendor Delivery, whether planned or unplanned, was not indicated prior to shipment. To be included in the “BACKORDERED” Sub-section the document number must meet the criteria for backordered

documents in the LMARS Type of Fill Table, having a Fill Type that = C.

C4.6.5.3.5. “UNPLANNED” Fill Type Sub-Section. The “UNPLANNED” Fill Type Sub-Sections reflect Wholesale requisition pipeline activity of unplanned Direct Vendor Deliveries (DVD) issues for each of the Report Sections identified in paragraph C4.6.5.2 above (TOTAL, ARMY, AIR FORCE, NAVY, MARINE CORPS, COAST GUARD, and OTHER (any document that is not identified to one of the foregoing, such as Federal and Civil Agencies)). The servicing Inventory Control Point’s (ICP) criteria (Table A) must be met to qualify as an unplanned DVD. The reporting starts when a shipment is indicated by a shipment, transportation, or receipt transaction. This Sub-section contains all the document numbers within the Major Report Category and Section that contain Fill Type that = D.

C4.6.5.3.6. “OTHER” Fill Type Sub-Section. The “OTHER” Fill Type Sub-Sections reflect Wholesale requisition pipeline activity of document numbers and/or its related data that did not meet the criteria for Immediate Issue, Backorder, Planned or Unplanned Direct Vendor Delivery for each of the Report Sections identified in paragraph C4.6.5.2 above (TOTAL, ARMY, AIR FORCE, NAVY, MARINE CORPS, COAST GUARD, and OTHER (any document that is not identified to one of the foregoing, such as Federal and Civil Agencies)). All reporting starts when shipment is indicated by a shipment, transportation, or receipt transaction. This Sub-section contains all the document numbers within the Major Report Category and Section that contain Fill Types that = O.

C4.6.5.4. Delivery Area and Issue Processing Group row headings. These headings are repeated within each Major Report Category Section and its Sub-Sections. Column A of the spreadsheet output identifies the breakout within the Sub-Section for each of the five delivery areas CONUS, OCONUS1, OCONUS2, OCONUS3 OCONUS4. Each Delivery Area is further broken out into the three Issue Processing Groups (IPGs). The IPG headings are PROC GP1, PROC GP2, and PROC GP3 and the TOTAL/AVERAGE line applicable to each pipeline segment and a grand “TOTAL” line at the bottom.

C4.6.5.4.1. Delivery Area row headings. The five delivery area headings are CONUS, OCONUS1, OCONUS2, OCONUS3, and OCONUS4. The delivery area a document number is reported within is based on an internal DLA Transaction Services table. DLA Transaction Services researches all new DODAACs as they are established and determines the appropriate delivery area. The LMARS Delivery Areas are consistent with the TDD Areas identified in DOD 4140.1-R, Appendix 8, paragraph AP8.2., found at link <http://www.dtic.mil/whs/directives/corres/pdf/414001r.pdf>. The LMARS Delivery areas map to the TDD Areas as follows.

| <b><u>LMARS Area</u></b> | <b><u>TDD Areas</u></b> |
|--------------------------|-------------------------|
| CONUS                    | 48 Contiguous States    |
| OCONUS1                  | Area A                  |
| OCONUS2                  | Area B                  |
| OCONUS3                  | Area C                  |
| OCONUS4                  | Area D                  |

It should be noted that LMARS makes no distinctions between Airlift and Sealift delivery areas.

C4.6.5.4.2. Issue Processing Group row labels. Each Delivery area is further broken out into the three Issue Processing Groups (PROC GP1, PROC GP2, and PROC GP3) and the Total/ Average line applicable to each pipeline segment within and a grand “TOTAL” line at the bottom. Standard UMMIPS Priority Designator and IPG groupings apply. The Group Priority (GP) is determined by the priority designator in the document. The priority designator of the document can be modified up until the item is shipped; after that point it will never change for that document. The PROC GP1, PROC GP2, and PROC GP3 designations correlate directly with IPG I, IPG II, and IPG III described in DOD 4000.25-M, Chapter 4, paragraph C4.2.1.2.9. found at link

[http://www2.dla.mil/j6/dlmsso/elibrary/manuals/dlms/pdf/DLMS\\_all.pdf](http://www2.dla.mil/j6/dlmsso/elibrary/manuals/dlms/pdf/DLMS_all.pdf) . IPGs are groupings of Issue Priority Designators (IPDs) as below:

PDs 01, 02, and 03 form IPG I

PDs 04, 05, 06, 07, and 08 form IPG II

PDs 09, 10, 11, 12, 13, 14, and 15 form IPG III.

C4.6.5.5. Column/Pipeline Segment Heading and Data Descriptions. The following paragraphs define the pipeline segment headings and data content that appears under that heading for a particular row heading. Where applicable, DLSS Document Identifier Codes (e.g., A5\_, AS\_, and DRA) are indicated to denote which transactions are used to measure the beginning and ending of the pipeline segments. Note that in all cases data values displayed in blue are active. If the reviewer places their cursor over the data value and clicks the value, the document numbers and their associated data will be presented.

#### C4.6.5.5.1. Spreadsheet Report Columns B and C

- Logistics Pipeline Segment 1 – “Requisition Submission Time”
- Report Spreadsheet Heading “1 – “REQN SUBMIT”
- LMARS database name “RST-NODE”

• Columns B and C reflect the months data reported for Segment 1, Requisition Submission Time. Spreadsheet column B shows the number of wholesale requisitions submitted for each area’s Processing Group. Service unique processing rules have identified additional transactions (Table B) included in this column. Requisitions for National Guards, Reserve Units, and Contractors are excluded from these reports. Requisitions for Foreign Military Sales (FMS), Initial Outfitting (Table C) or with RDDs beginning with “S” or “X” are excluded from all LMARS reports. Column C reflects this segment’s time, calculated by subtracting the document date from the DAAS receipt date. RST for images of requisitions submitted to DAAS (CH1, CHA, BE9, and D7\_) is limited to 30 days or less. The spreadsheet column C shows the average requisition submission time for each Processing Group. At the bottom of each area is the total number and weighted average of requisitions DAAS received. The last row in the report provides the TOTAL requisitions and weighted time in columns B and C for this segment. Transactions that failed DAAS edits are not included until or unless they are resubmitted.

## C4.6.5.5.2. Spreadsheet Report Columns D &amp; E

- Logistics Pipeline Segment 2, “Internal Service Processing Time”
- Report Spreadsheet Heading “2 – SERVICE PROCESS”
- LMARS database name “SPT-NODE”
- An example of Internal Service Processing is the processing by Navy FISCs. This segment time begins when DAAS releases a requisition for internal Service (non-Wholesale (to a RIC other than that on Table D)) action and ends when it is returned and released to a Wholesale Inventory Control Point (Table D). The number of requisitions and average times are shown for each area’s Processing Group. Total requisitions DAAS released and their weighted average are shown at the bottom of each area and on the last data line of the report. DAAS processing time is not shown but is reflected in the Total Order-Receipt computations.

## C4.6.5.5.3. Spreadsheet Report Columns F and G

- Logistics Pipeline Segment 3, “Inventory Control Point (ICP) Processing Time”
- Report Spreadsheet Heading “3 – ICP PROCESS”
- LMARS database name “ISPT-NODE”
- This segment measures the time from DAAS’ release of a requisition to a Wholesale ICP, until DAAS’ receipt of an issue transaction. Issue transactions can be a Materiel Release Order (MRO), A5\_ transaction, a Table E listed equivalent, an AB\_ (Direct Delivery Notice) transaction, or an AE\_ (Supply Status) transaction with BV status, indicating direct vendor delivery. There may be multiple ICP actions taken on a requisition, but passing, referral, backorder or delayed actions are not used to close this segment. Supply status of BQ, BR, B4, C\_, D1-D8, except D7, DB, DN, DQ, DR or specified intra-service codes (Table F), indicating rejection or cancellation will drop a requisition from being reported unless shipment and/or receipt is indicated. The number of “issues” transactions is shown in column F and average times are in column G.

## C4.6.5.5.4. Spreadsheet Report Columns H and I

- Logistics Pipeline Segment 4, “Storage Activity Processing Time”
- Report Spreadsheet Heading “4 – STORAGE ACTIVITY”
- LMARS database name ‘SAPT-NODE”
- The time is measured from DAAS’ receipt of a defined MRO to the date shipped/released in an AS\_/AU\_ (Shipment Status) transaction. When Shipment Status is not



available, the date in a Materiel Release Confirmation (MRC), AR transaction, is used to close the segment. In the case of Direct Vendor Deliveries (DVDs), time is measured from DAAS' receipt of an AB\_ transaction, or AE\_ transaction with BV status, to the date shipped/released in an AS\_/AU\_ or AR\_ transaction. The number of shipments and average processing times are shown in Columns H and I respectively, similar to previous segments.

#### C4.6.5.5.5. Spreadsheet Report Columns J and K

- Logistics Pipeline Segment 5, "Storage Activity to Consolidation Containerization Point (CCP) Processing Time"
- Report Spreadsheet Heading "5 – STORAGE TO CCP"
- LMARS database name "DCPT-NODE"
- The time is measured from the date shipped/released by the storage activity to the CCP's receipt date reported in the TAV, TAW, or the IGC provided transaction. DLMS transactions from commercial carriers may also be used in this segment. The count of the number of shipments to a CCP and average processing times are displayed in columns J and K respectively. **NOTE: For CONUS Area reporting where the source of material is in the CONUS and the Customer delivery point is in the CONUS, these columns will be blank, since CONUS shipments don't move through Consolidation Containerization Points, Ports of Embarkation or Ports of Debarkation.**

#### C4.6.5.5.6. Spreadsheet Report Columns L and M

- Logistics Pipeline Segment 6, "CCP Processing Time"
- Report Spreadsheet Heading "6 – CCP ACTIVITY"
- LMARS database name "CPT-NODE"
- For OCONUS, and only when a CCP is used, time is measured from the CCP's receipt and release dates in the TAV, TAW, or a GTN provided transaction. The count of the number of shipments processed by a CCP and average processing times are shown in columns L and M respectively. **NOTE: For CONUS Area reporting where the source of material is in the CONUS and the Customer delivery point is in the CONUS, these columns will be blank, since CONUS shipments don't move through Consolidation Containerization Points, Ports of Embarkation or Ports of Debarkation.**

#### C4.6.5.5.7. Spreadsheet Report Columns N and O

- Logistics Pipeline Segment 7, "CONUS In-Transit Time"
- Report Spreadsheet Heading "CONUS IN-TRANSIT"

- LMARS database name “CIT-NODE”
- There are two differing movement possibilities for this segment; however, they are mutually exclusive at the document level. The start and stop times will be dependent upon whether or not a CCP is in the pipeline for the document number. The following are the two mutually exclusive methods for the computation of time for a specific document number.
  - Segment 7A - OCONUS shipments moving through a CCP, time is measured from the CCP’s release to the Port of Embarkation’s (POE) receipt. Dates/times for calculating this segment come from the TAV/TAW or IGC-provided transaction. Average times and the number of shipments from a CCP are shown. NOTE: For CONUS Area reporting where the source of material is in the CONUS and the Customer delivery point is in the CONUS, these columns will be blank, since CONUS shipments don’t move through Consolidation Containerization Points, Ports of Embarkation or Ports of Debarkation.
  - Segment 7B - For CONUS shipments, it’s the time from the storage or vendor date shipped/released, in the AS\_/AU\_ or AR\_ transaction, to the consignee’s receipt or “tailgate” date. Unless transactions with “tailgate” dates are provided, this segment will not be populated. (NOTE: A DRA, DRB, or D6S may have two date fields; one for a record posting date, used in Segment 12, and one for a “tailgate” date. Each Service/Agency is to identify any transactions and/or record positions used for “tailgate” dates.) For OCONUS shipments, when a CCP is not used, time is measured from the shipped/released date to the POE’s receipt date in a GTN provided transaction. DLMS transactions from commercial carriers may be used in this segment (for CONUS and OCONUS). Times and the number of shipments to a CONUS consignee or POE are shown.

#### C4.6.5.5.8. Spreadsheet Report Columns P and Q

- Logistics Pipeline Segment 8, “POE Processing”
- Report Spreadsheet Heading “8 – POE ACTIVITY”
- LMARS database name “POET-NODE”
- POE receipt and release dates, provided by GTN or other intransit data transactions, are used to calculate OCONUS times. The average times and number of shipments processed by a POE will be shown. **NOTE: For CONUS Area reporting where the source of material is in the CONUS and the Customer delivery point is in the CONUS, these columns will be blank, since CONUS shipments don’t move through Consolidation Containerization Points, Ports of Embarkation or Ports of Debarkation.**

#### C4.6.5.5.9. Spreadsheet Report Columns R and S

Time”

- Logistics Pipeline Segment 9, “POE to Port of Debarkation (POD) Intransit

- Report Spreadsheet Heading “9 - POE to POD”

- LMARS database name “TTTT-NODE”

- Measurement is from POE release to POD receipt. IGC provides the transactions needed to calculate this segment’s times. DLMS or other intransit data transactions, if available, may also be used. Times and numbers for these columns are shown similar to the previous segments. **NOTE: For CONUS Area reporting where the source of material is in the CONUS and the Customer delivery point is in the CONUS, these columns will be blank, since CONUS shipments don’t move through Consolidation Containerization Points, Ports of Embarkation or Ports of Debarkation.**

#### C4.6.5.5.10. Spreadsheet Report Columns T and U

- Logistics Pipeline Segment 10, “POD Processing”

- Report Spreadsheet Heading “10 – POD Activity”

- LMARS database name “PODT-NODE”

- IGC provides transactions with the POD receipt and release dates/times needed to calculate the OCONUS entries shown for this segment. **NOTE: For CONUS Area reporting where the source of material is in the CONUS and the Customer delivery point is in the CONUS, these columns will be blank, since CONUS shipments don’t move through Consolidation Containerization Points, Ports of Embarkation or Ports of Debarkation.**

#### C4.6.5.5.11. Spreadsheet Report Columns V and W

- Logistics Pipeline Segment 11, “In-Theater In-transit Time”

- Report Spreadsheet Heading “11 – IN-THTR IN-TRANS”

- LMARS database name “ITIT-NODE”

- Measurement is from the POD release date to the consignee receipt or “tailgate” date, for all OCONUS areas. Unless transactions with “tailgate” dates are identified, this segment will not be populated. (NOTE: A DRA, DRB, or D6S may have two date fields; one for a record posting date, used in Segment 12, and one for a “tailgate” date. Each Service/Agency is to identify any transactions and/or record positions used for “tailgate” dates.) DLMS transactions that measure Commercial Express Service time, from storage or vendor to consignee

receipt, will be included in this segment. Average times and the number of In-Theater shipments are shown.

#### C4.6.5.5.12. Spreadsheet Report Columns X and Y

- Logistics Pipeline Segment 12, “Receipt Take-Up Time”
- Spreadsheet Report Heading “12 – RCPT TAKE UP”
- LMARS database name “RTT-NODE”
- For CONUS and OCONUS (see NOTE in Segments 7B and 11), it is the time between consignee receipt or “tailgate” date and the record posting date in the DRA, DRB, or D6S. Quantity and Discrepancy Code fields in the DRA and DRB are not checked to verify total receipt. IGC or DLMS transactions, if applicable, may be used. If only a record posting date is available, this segment will not be populated. Times and number of receipted shipments are shown.

#### C4.6.5.5.13. Spreadsheet Report Columns Z and AA

- Logistics Pipeline Segment 13, “Total Order-Receipt Time”
- Spreadsheet Report Heading “TOTAL ORDER RECEIPT”
- LMARS database name “TPT-NODE”
- This is the time between the requisition date and the receipt record posting date. These columns are only populated when the order to receipt cycle has been completed. A defined requisition, or a defined MRO, and a Materiel Receipt Acknowledgment are the minimum transactions needed before a cycle’s time is reported. To calculate the average time for each area’s IPG, the aggregate time of the completed cycles is divided by the number of completions. At the bottom of each area is the number and weighted average of documents numbers that were completed during the reporting month. Included in these two columns are numbers and averages for DLA’s Prime Medical Vendor (PMV), Maintenance Repair Operations (MRO), Perishable and Semi-Perishable orders. See Table G for their computation logic.

#### C4.6.5.5.14. Spreadsheet Report Columns Z and AA –

The very last two columns also show Total Order-Receipt but with the document numbers with the highest 5 percent in terms of longest times, in each area’s IPG, eliminated. The objective of these columns is to remove the top 5%, the outliers, and present counts and average times with the extremes removed. Note: These columnar calculations are not performed for the GUARD, RESERVE, and CONTRACTOR Major Reports.

## Enclosure 2, RESPONSE/COMMENTS RESOLUTION:

| Organization | Response/Comment  | Disposition                                  |
|--------------|---|--|
| Air Force    | Concurs with comments.  | See table below for disposition of comments. |
| USTRANSCOM   | Concur with comments. Three changes were provided in the document as track changes. | All changes accepted.                        |

### Detailed Air Force Comment Table:

|   |       |           |   |  |   |
|---|-------|-----------|---|--|---|
| 1 | C4-3  | C.4.2.2.2 | S | <b>Coordinator Comment:</b> missing “to” in between learned and improve<br><br><b>Coordinator Justification:</b> add missing word  | Accepted  |
| 2 | C4-3  | C.4.2.2.3 | S | <b>Coordinator Comment:</b> “Data is not submitted on the DD Form 2829; CWT uses the data to fill out the DD Form 2829.”<br><br><b>Coordinator Justification:</b> What does CWT imply in this sentence? Sentence is confusing. | Accepted. Reworded to show DLA Transaction Services preparing the 2829 for posting to the LMARS Web site. |
| 3 | C4-4  | C.4.3.1   | S | <b>Coordinator Comment:</b> “The LMARS data recording actual....” Add “of” between recording and actual<br><br><b>Coordinator Justification:</b> add missing word  | Accepted  |
| 4 | C4-9  | C.4.5.2   | S | <b>Coordinator Comment:</b> MILS stands for?<br><br><b>Coordinator Justification:</b> Define MILS  | Changed MILS to Legacy MILSTRIP/MILSTRAP  |
| 5 | C4-10 | C.4.6.1.1 | S | <b>Coordinator Comment:</b> EDI stands for?<br><br><b>Coordinator Justification:</b> Define EDI  | Spelled out acronym to Electronic Data Interchange  |
| 6 | C4-10 | C.4.6.1.1 | S | <b>Coordinator Comment:</b> XML stands for?<br><br><b>Coordinator Justification:</b> Define XML  | Spelled out acronym to eXtensible Markup Language   |
| 7 | C4-10 | C.4.6.1.2 | S | <b>Coordinator Comment:</b> IDE stands for?<br><br><b>Coordinator Justification:</b> Define IDE  | Spelled out acronym to Integrated Data Environment  |
| 8 | C4-10 | C.4.6.1.2 | S | <b>Coordinator Comment:</b> GTE stands for?<br><br><b>Coordinator Justification:</b> Define GTE  | Spelled out acronym to Global Transportation Network  |

|    |       |             |   |  |  |
|----|-------|-------------|---|--|--|
| 9  | C4-10 | C.4.6.1.2   | S | <p><b>Coordinator Comment:</b> user defined format</p> <p><b>Coordinator Justification:</b> Capitalize first letter in each word</p>   | Fixed.   |
| 10 | C4-13 | C.4.6.4.2   | S | <p><b>Coordinator Comment:</b> Subsection is incorrectly numbered (C.6.4.2.1)</p> <p><b>Coordinator Justification:</b> Should start at C.4.6.4.2.1</p>   | Fixed.   |
| 11 | C4-13 | C.4.6.4.2   | S | <p><b>Coordinator Comment:</b> Missing punctuation</p> <p><b>Coordinator Justification:</b> Insert a period at end of C.6.4.2.2</p>  | Fixed.   |
| 12 | C4-13 | C.4.6.4.2   | S | <p><b>Coordinator Comment:</b> Missing punctuation</p> <p><b>Coordinator Justification:</b> Insert a period at end of C.6.4.2.4</p>  | Fixed.   |
| 13 | C4-13 | C.4.6.4.2   | S | <p><b>Coordinator Comment:</b> Missing punctuation</p> <p><b>Coordinator Justification:</b> Insert a period at end of C.4.6.4.3.2</p>  | Fixed.   |
| 14 | C4-15 | C.4.6.5.1.1 | S | <p><b>Coordinator Comment:</b> “COMPOSITE”</p> <p><b>Coordinator Justification:</b> Remove underline</p>   | Fixed.   |
| 15 | C4-2  | C4.1.2      | S | <p><b>Coordinator Comment:</b> Common denominator among LRT, CWT and TDD performance measurements is that they all begin with the submissions of requisitions and end with the receipt of the ordered material is inaccurate.</p> <p><b>Coordinator Justification:</b> CWT measurement includes immediate fills at the retail level. Immediate fills do not begin with the submission of a requisition but a customer order document number.</p> | Adjusted wording to address issue.   |
| 16 | C4-17 | C4.6.5.3.3  | S | <p><b>Coordinator Comment:</b> Need further explanation of how Planned orders are defined in the data set</p> <p><b>Coordinator Justification:</b> Need clarification</p>  | Paragraph C4.6.3.1.1 modified to provide additional clarity regarding the Rill Type Table composition, its usage, the mapping of the Fill Types to the LMARS Fill Type Report Sub-Sections, and the web link to the current LMARS Fill Type Table. |

|    |       |             |   |   |  |
|----|-------|-------------|---|---|--|
| 17 | C4-17 | C4.6.5.3.5  | S | <p><b>Coordinator Comment:</b> Need further explanation of how un-planned orders are defined in the data set</p> <p><b>Coordinator Justification:</b> Need clarification</p>  | Paragraph C4.6.3.1.1 modified to provide additional clarity regarding the Rill Type Table composition, its usage, the mapping of the Fill Types to the LMARS Fill Type Report Sub-Sections, and the web link to the current LMARS Fill Type Table.       |
| 18 | C4-18 | C4.6.5.4    | S | <p><b>Coordinator Comment:</b> Futher define OCONUS 1, 2, 3, 4 as specific locations or theater</p> <p><b>Coordinator Justification:</b> Need clarification</p>   | Added based on DOD 4140.1-R, Appendix 8 language.  |
| 19 | C4-18 | C4.6.5.4.2  | S | <p><b>Coordinator Comment:</b> How does the supply priorities (01-15) align with the three different IPG.</p> <p><b>Coordinator Justification:</b> Need clarification</p>   | Added mapping of IPG to IPD.   |
| 20 | C4-24 | c4.6.5.5.14 | S | <p><b>Coordinator Comment:</b> Do not agree with eliminating 5% as outliers</p> <p><b>Coordinator Justification:</b> The highest 5% should not be termed "outliers," but rather supply chain failures. While these transactions do have a disproportionate impact on overall average times, eliminating them excludes important data that should be analyzed as it directly and adversely impacts customer support.</p> | LRT is computed both in total and with the 5% of outliers excluded. Since the stated purpose of this DLMS Change is to document the As-Is state of LMARS, any change to use of 5% would require a separate PDC to be coordinated with the entire PM PRC. |