



**DEFENSE LOGISTICS AGENCY
DISPOSITION SERVICES
74 WASHINGTON AVENUE NORTH
BATTLE CREEK, MICHIGAN 49037-3092**

DEC 09 2016

MEMORANDUM FOR: DLA DISPOSITION SERVICES CUSTOMERS

SUBJECT: Network Optimization

In response to DoD realignments, the DLA Disposition Services is implementing our Network Optimization CONUS initiative in order to ensure we have the right staffing at the right locations with the right equipment and infrastructure to meet our customers' operational requirements in the most efficient and cost effective manner. Network Optimization will:

- 1) More accurately predict future customer requirements.
- 2) Employ the optimal organizational structure to meet our customer requirements.
- 3) Establish our optimal organizational structure with minimal impact to the customer.

The plan, while challenging, will recognize all the benefits that can be achieved through standardization. The plan consists of the following phases.

Phase I - Assessment: During this phase future site size and configuration will be assessed, including transportation, facilities, equipment, and personnel. Customers will be briefed a minimum of 90 days prior to any changes to the current network.

Phase II - Initial Operation Capability: The purpose of this phase is movement of personnel and equipment based on the results of Phase I. Sites will be re-organized, with staffing and equipment realigned based on historical workload.

Phase III - Integration: All necessary actions will be completed. Lessons learned from Phase II will be utilized with on-going assessments of the network.

End State - Full Operation Capability: By October 1, 2018 DLA Disposition Services will provide a CONUS Network that maximizes efficiency, provides the lowest risk to both individual sites, the collective network, and sustains our current high level of customer support.

In the forthcoming months, you will receive more information on the Network Optimization effort. It is my goal that throughout the entire process we will keep you apprised on any direct changes at our locations. I recognize we are in the early stage of this project, however if you have questions, please send an email to dladispsvcsnetopscustomerquestions@dla.mil and my staff will provide a response.

A handwritten signature in black ink, appearing to read "Michael O. Cannon", is positioned above the printed name.

MICHAEL O. CANNON, SES
Director