



DEFENSE LOGISTICS AGENCY
HEADQUARTERS
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JUN 11 2018

MEMORANDUM FOR ALL DEFENSE LOGISTICS AGENCY EMPLOYEES

SUBJECT: Financial Stewardship


On March 26, 2018, the Secretary of Defense issued a memorandum for all members of the Department of Defense, asking that we be peerless stewards of taxpayers' dollars. In that memorandum he asked for our commitment to exercise the utmost degree of financial stewardship as we instill budget discipline within our organization. In testimony before the Senate Armed Services Committee on April 26, 2018, the Secretary and General Dunford further emphasized this commitment to accountability and pledged to make every Defense dollar count.

Here at DLA, we need to honor this commitment. To do so, we must use all of the resources entrusted to us in a manner that demonstrates sound judgement and managerial integrity. We must have fiscally responsible business practices, identify and manage risk, adequately document our actions, and be able to appropriately justify expenditures. We must earn the trust of the Military Services and the American public by exercising financial stewardship and being accountable for the dollars we spend.

We are on the front lines of carrying out the Secretary's directive of establishing a culture of performance, where results and accountability matter on every expenditure. We need to hold that line. As I said in our Strategic Plan, we have remained true to our two core principles of "effective logistics support to the operating forces of our military services" at the "lowest possible cost to the taxpayer." Continue to adhere to these principles as you carry out DLA's mission to sustain warfighter readiness and lethality by delivering proactive global logistics in peace and war.

As our Secretary has emphasized, every decision we make must focus on lethality and affordability. Therefore, as you go about your duties – for which I thank you – when considering a specific expense, ask whether that use of government resources is appropriate. Question whether you should pursue that particular expense, and if so, what is the most cost efficient option. Ensure you are able and willing to justify your expenditures to a taxpayer, working capital fund customer, or Congress.

Join me in being a peerless steward of taxpayer and customer funds. Together, we will make every dollar count as we focus on the Warfighter First!


DARRELL K. WILLIAMS
Lieutenant General, USA
Director