



DEFENSE LOGISTICS AGENCY

THE NATION'S COMBAT LOGISTICS SUPPORT AGENCY



Ingredients Mapping

October 23, 2018



WARFIGHTER FIRST



Class I

Subsistence



Administrative Announcements



- Please sign in and leave your business card
- Notify us when your email address changes
- Slides and Q&A Summary will be distributed



Agenda



- Background and Way Ahead
- Communication process map
- Alion Science summary of findings
- Q&A session
- Closing remarks



Subsistence Mission

Delivers optimal, global supply chain solutions to ready, lethal warfighters and our other valued partners.

Executive Agent for Class I Materiel

WARFIGHTER FIRST



DLA Troop Support's Role



- We act on behalf of our customers
- Support the warfighter by contracting with the vendor that can provide high quality products at a fair and reasonable price
- Ensure Services' needs are met by confirming vendors source products that meet the stated item descriptions
- Validate that items provided to customers meet prevailing FDA, USDA and DoD regulations and policies
- Chair Joint Subsistence Policy Board (JSPB)
- Facilitate Joint Working Group (JWG)



Ingredients Industry Day



- July 19, 2018 – Ingredients Industry Day held in Philadelphia
 - Shared RFI common industry suggestions
 - Briefings by Military Services
 - Presented Communications Process Map for Ingredients and asked for suggestions on changes
 - Introduced Alion Science representatives
- Meeting minutes and slides posted to DLA Troop Support website and forwarded to manufacturers and industry groups via email



What's Changed?



- Ingredients process map updated to allow additional industry input
- Individual Services' Buyer's Guides will cite regulations governing ingredient restrictions
- Alion Science met with many manufacturers and industry group representatives



Way Ahead



- Feedback on Ingredients process map encouraged
- Continue communicating with manufacturers and industry
- Follow-up meeting in Philadelphia - February/March 2019 to present final version of process map
- Alion will perform independent assessment of process map
- Check website for updates
- <http://www.dla.mil/TroopSupport/Subsistence/industryday/>



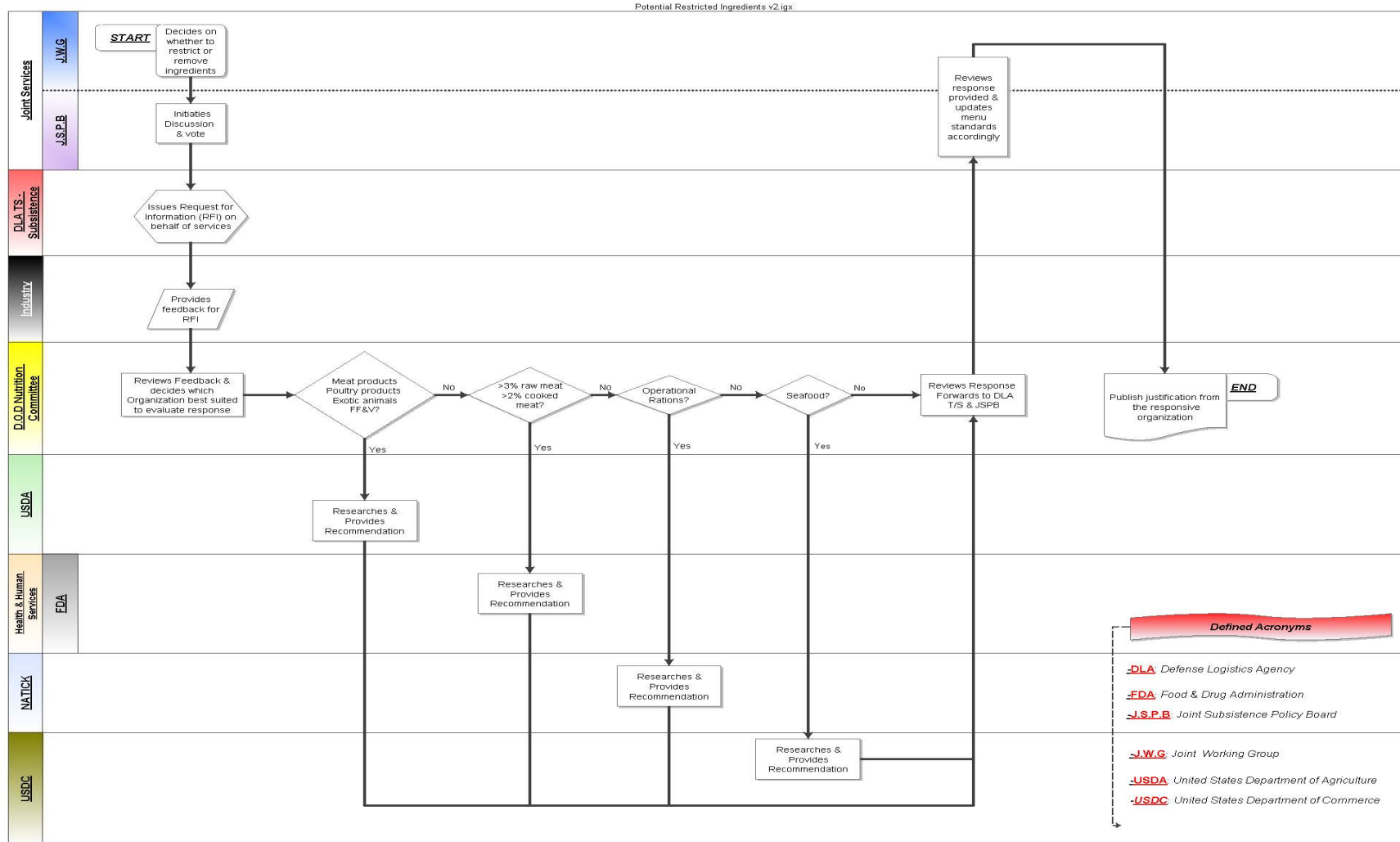
Communication Process Map



- Describes process to satisfy request for transparency
- Updated from July 2018 version to include additional opportunity for industry input
- The process does not apply to ingredients proposed for restriction or removal by FDA and USDA
 - Public comments already received and evaluated
- DoD OSD policy regarding ingredients does not go through public comment process
 - Hemp seed restriction

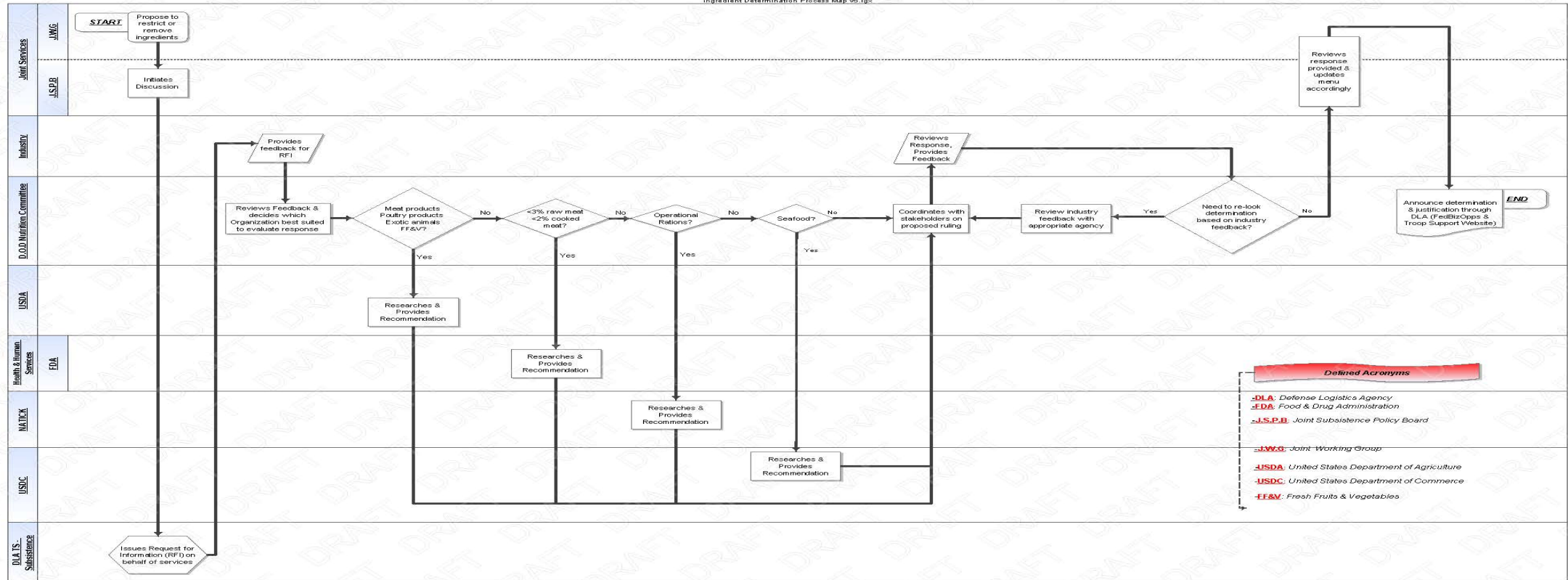


July 2018 Communication Process Map





October 2018 Communication Process Map





Questions





Subsistence Readiness...



**We Feed Our
Nation's
Heroes!**

**Ready, willing & able to meet
warfighter needs around the globe**





ALION SCIENCE & TECHNOLOGY
RESEARCH & DEVELOPMENT ASSOCIATES
FALL 2018 MEETING

OCTOBER 2018

Research & Development Associates Fall 2018 Meeting

- **Alion Background**
- **Timeline**
- **Alion Assessment Scope**
- **Alion Findings**
- **Alion Recommendations (Dist.A)**
- **Conclusions**

Alion Background

- Alion has more than 80 years of service to private- and public-sector clients
- Today, Alion is a ~\$1B, privately held engineering services contractor, principally serving the Department of Defense
- Key members of Alion's interdisciplinary team for this work include:

Matthew D. Zolnowski	Katherine Krawiec
<ul style="list-style-type: none">• Government Affairs & Industrial Base Expert• Lead assessor for multiple DoD reports (internal / external)• Management support for defense contracts• MA (War Studies) King's College London	<ul style="list-style-type: none">• Previous Pharmaceutical Research Scientist• Experience with FDA regulations and GxP Quality Assurance• Project Management support for Pharmaceutical Contracts• MRes (Microbiology) University of London

Timeline

- 17 August 2017: DLA Troop Support issued a memo on prohibited ingredients (*Request for Disclosure Regarding Prohibited Ingredients*)
- 21 September 2017: DLA Troop Support recalled the aforementioned memo
- 14 November 2017: DLA Troop Support issued an RFI related to prohibited ingredients
- 23 March 2018: POTUS signed H.R. 1625 into law, which included a reporting requirement related to prohibited ingredients
- 19 July 2018: DLA Troop Support hosted an Industry Day on prohibited ingredients

Alion Assessment Scope

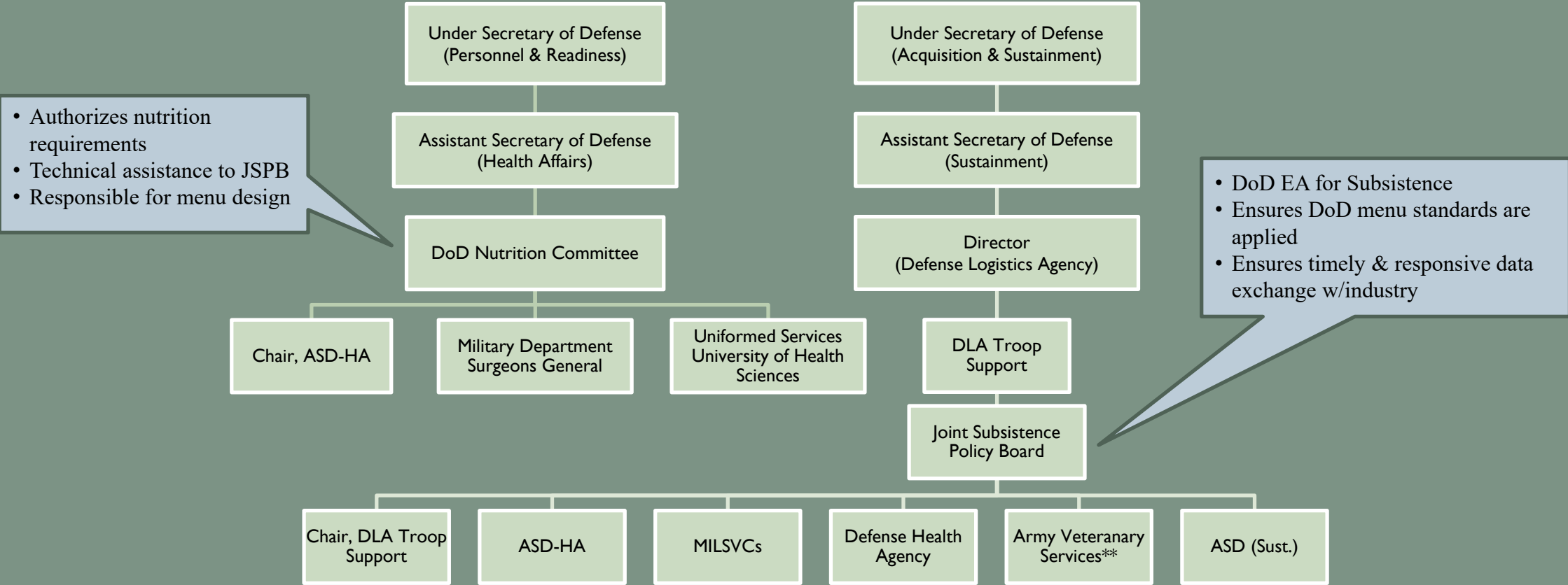
- **DLA Troop Support introduced Alion at the Industry Day**
- **Alion's scope of work is—**
 - An independent assessment of DLA Troop Support's *Prohibited Ingredients Process Map*
 - Provide technical input to a report to Congress in response to the joint explanatory statement regarding H.R. 1625 (P.L. 115-235)
 - Develop a communication plan with external stakeholders
- **Alion initiated research immediately following the Industry Day**
- **Exchanges with industry and other stakeholders are ongoing**

Alion Assessment Scope (cont.)

- **Alion conducted independent research of—**
 - DoD Directives, Instructions, and Manuals on nutrition policy and
 - The non-DoD regulatory process for food additives at USDA and FDA
- **Alion contacted more than 70 companies and trade associations over the course of this assessment**
- **Interaction ranges from short email exchanges to multiple, lengthy interviews**
- **Alion maintains strict controls on proprietary and other business sensitive, non-proprietary information**

Alion Findings – Distinct Chains of Command

OSD has two distinct chains of command, with separate authorities, for nutrition policy.



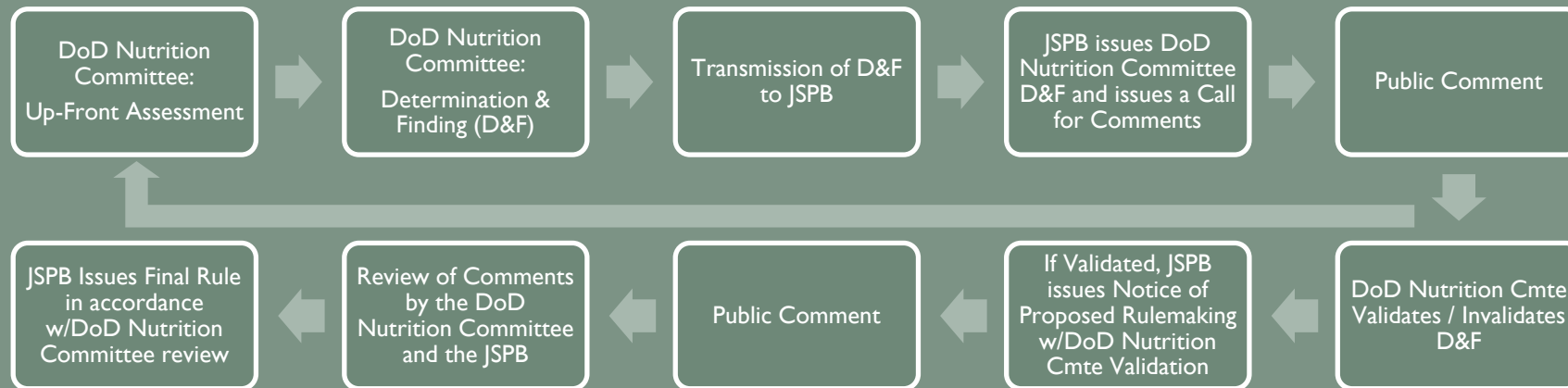
Alion Findings – Requirement Validation & Industry Exchange

- **DLA Troop Support, as chair of JSPB, was the appropriate Government lead for the August 2017 notice**
- **DLA Troop Support did not provide technical information, from the DoD Nutrition Committee or elsewhere, in the August 2017 notice to justify and clearly describe the requirement**
 - *Greater clarity and justification was provided at the July 2018 Industry Day*
- **The *Prohibited Ingredients Process Map v1.0* provided only one opportunity for collaboration and interchange of data with industry**
 - *As shown in the previous presentation, additional opportunities for exchange are being integrated*

Alion Recommendations

- **Alion delivered a preliminary assessment to DLA Troop Support with two recommendations:**


1. Re-establish clear lines of responsibility between USD-P&R and USD-A&S in the DoD's administrative framework for nutrition policy



2. Rebuild trust between the Government and its supplier base through regular contact and data exchange (e.g., site visits, Industry Days, phone calls, emails)

Conclusions – The Path Forward

- **Bottom-line, DLA Troop Support is listening to industry's concerns and Alion's recommendations, and they are moving out on them:**
 - DLA Troop Support is committed to regular and ongoing discussions with industry and other external stakeholders to continuously improve its processes on prohibited ingredients
 - DLA Troop Support is assessing the optimum mechanism to integrate the DoD Nutrition Committee into the Prohibited Ingredients Process



ALION

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