DEFENSE LOGISTICS AGENCY

AMERICA'S COMBAT LOGISTICS SUPPORT AGENCY









Life Cycle Logistics

Lisa Raucheisen Bruce Carson

October 20,2016



Goal of Life Cycle Logistics

To ensure sustainment considerations are integrated into all planning, implementation, management and oversight activities associated with the acquisition, development, production, fielding, support and disposal of a system across its life cycle

WARFIGHTER FIRST - PEOPLE & CULTURE - STRATEGIC ENGAGEMENT - FINANCIAL STEWARDSHIP - PROCESS EXCELLENC



DLA Troop Supports Vision

- As a logistics leader and steward of the Defense
 Department's resources, we must manage costs, maintain
 supply chains, sustain the industrial base and integrate with
 industry
- Examine our end-to-end processes with our partners to identify excellence opportunities to remove barriers and achieve precise execution, fiscal responsibility and service level accountability

Our top priority is warfighter support



C&T Life Cycle Management





Life Cycle Logistics Basics

- Planning is the cornerstone of the process
 - Use continuous process improvement tools to optimize process
- Consider stakeholders across the enterprise and life cycle
 - Synchronize from end-to-end (align processes) to ensure that integrated solutions are efficient
- DLA provides the Military Departments, other federal agencies, and joint and allied forces with a variety of logistics, acquisition and technical services
- Life cycle management and asset visibility initiatives should span global operations
- Sustain auditability



Joint Life Cycle Forecasting

- Implemented effective demand planning to increase forecast accuracy and reduce costs
- Consider the entire item life cycle for both retail and wholesale levels
- Identify root causes of inventory excesses and shortages, determine areas of improvement in demand forecasting, and address them with the most effective solutions
- Understand that varied mission sets could change what was previously planned for an item
 - Must be able to rapidly respond



Requirements

- Milestone Decision Authority for Clothing
- Engaged and Balanced Workflow
- Uniform Standardization
 - Cross-Service Warfighter Equipment Board
 - Size Proliferation
- Pace of Modernization and Spiral Development Strategies
 - Industrial Capability Analysis
 - Enterprise partners, stakeholders, and process owners must collaborate to optimize use of resources and capabilities from all available sources and to integrate and synchronize logistics processes to support the warfighter.
- Ensure supportability, maintainability & costs are considered throughout the life cycle of an item
- Partner with program managers to lower life cycle costs
 - Foster improved transparency





Development

- Identify and Test Key Performance Parameters
 - Forward Presence
 - Fit/Wear Considerations
- Leverage technology
- Supply Request Package and Technical Data Package
 - Improved Supplier/Demand Planning
 - Uniform Component Specifications
- Make sure the design process allows for a highly supportable and sustainable item that meets the user's requirements
- Understanding industrial base capabilities and service capabilities
- Integrate efficiencies into the design, acquisition and long term sustainment
- Eliminate non-value added processes



Procurement

- Acquisition Planning
- Funding Considerations
 - Timing
 - Internal and External
- Socio-Economic Plans
 - Small and Disadvantaged Businesses
- Political and Industrial Challenges
 - Service Buys
- Develop and communicate timelines
- Leverage industry's knowledge, engage in information sharing and improve support both before and after contract award
- Ensuring competition, or the option of competition throughout the program life cycle
 - Understand legal constraints



Production

- Improved Quality Assurance
 - Government and Industry
- Managed Material and Items
- Industry Capacity and Constraints
 - Berry Amendment
 - Cut-lay complexity



Warehousing & Distribution

- 3rd Party Logistics Warehousing Support
 - Tailored Logistics Solutions
 - Improved Asset Visibility
- Distribution
 - Radio Frequency Identification
- Recruit Centers
 - Strategic Presence
- Defense Distribution Center
 - Wildland Fire Items
 - Tents Kitting Items
 - Foreign Military Sales
- Defense Reutilization and Marketing Services



Cleaning Out the Attic

- Terminal Items
 - Over 18,000 NSNs are considered terminal for Class II items
 - 3,361 of these NSNs have stock on hand totaling close to 7,000,000 units
- NSNs obtained for Service Use
 - 2,958 NSNs in the system are coded as Acquisition Advice Code "W"